

## Board of Management

### MINUTE OF THE 1<sup>st</sup> RESIDENTIAL EVENT (SESSION 2011-12) HELD ON 23 FEBRUARY 2012 AT 1700 HRS (CoGCBR1) (Session 2011-12)

<b>Present</b>	
Tasmina Ahmed-Sheikh (TA)	Paul Little (PL)
Douglas Baillie (DB)	John MacLeod (JM)
Alisdair Barron (AB) (Vice Chaire)	Henry McLeish (HM) (Chair)
Peter Finch (PF)	Robert Morrison (RM)
Jim Gallacher (JG)	David Stark (DS)
Emma Iwanow (EI)	Eric Tottman-Trayner, (ETT)
Charlie Kaur (CK)	Lesley Woolfries (LW)
<b>In attendance</b>	
Alex Craig, Vice Principal (AC)	Elaine Petrie, Vice Principal (EP)
Janis Carson, Vice Principal (JC)	Richard Speight, Vice Principal (RS)
Paul Clark, Planning & Dev Director (PC)	Steven Watson, Vice Principal (SW)
Claire Gallacher, Private Secretary (CG)	
Julia Henderson, Board Secretary (JH)	Ann Butcher – Minute Secretary
<b>Apology for absence</b>	
David Eaton (DE)	Debbie McNamara (DM)
Colin McMurray (CM)	

#### CoGCBR1-01 Apologies for Absence

**DECIDED:** To record apologies for absence from DE, CM and DM.

#### CoGCBR1-02 Assessment of Progress 2011-12 including Identification of Strengths and Weaknesses

**RECEIVED:** Assessment of Progress 2011-12 (Paper BoMR1-2A).

**DISCUSSION:** Members considered the RAG reported Level 1 Balanced Scorecard and summary of achievements across the five VP areas of responsibility. A post merger update on Voluntary Severance, implementation of key projects including the merger project budget was also provided.

Members recognised the massive and complex achievements made by the Executive and Senior Management particularly in terms creating the first three-way merger within budget.

**DECIDED:** To provide a more strategically beneficial assessment on progress with measureable outcomes.

**CoGCBR1-03 Strategic Aims, Vision 2012-13 and Beyond**

**RECEIVED:** Strategic Aims (Paper BoMR1-2B)  
Strategic Plan 2012-16

**DISCUSSION:** Members were split into three breakout groups to consider various strategic areas ie Reform and Regionalisation, Curriculum and Business Development and Student Experience and Business Processes. Broad issues were discussed at length and various strategic priorities were identified.

**DECIDED:** To broadly endorse the framework of the Strategic Plan with minor adjustments to take cognisance of the identified strategic priorities and external influences. Members also requested that the Plan be more aspirational and should provide clear high level aims and objectives.

To provide any additional comments to PC prior to submission for approval at the Board of Management meeting on 15 03 12.

**PRIVATE SESSION**

**Dialogue with Glasgow re Partnership**

**DISCUSSION:** Members discussed the College’s Strategy for engaging with partners and stakeholders in light of recent developments and the current environment.

**DECIDED:** PL to prepare a paper mapping out a forward plan for the College.

PL to draft letter to Cabinet Secretary for signature by Chair.

Signed \_\_\_\_\_

Board Chair

Date \_\_\_\_\_

## ANNEX TO THE MINUTES

### ACTION POINTS ARISING FROM THE MEETING

Item	Description	Owner	Target Date
CoGCBR1-02	<b>Assessment of Progress 2011-12 including Identification of Strengths and Weaknesses:</b> To provide a more strategically beneficial assessment on progress with measureable outcomes.	PL	ASAP
CoGCBR1-03	<b>Strategic Aims:</b> Provide clear high level aims and objectives.	PL/PC	ASAP
CoGCBR1-03	<b>Strategic Aims:</b> To provide any additional comments to PC prior to submission for approval at the Board of Management meeting on 15 03 12.	ALL/PC	Prior to 15 03 12
Private Session	<b>Dialogue with Glasgow re Partnership:</b> Prepare a paper mapping out a forward plan for the College.	PL	ASAP