CITY OF **GLASGOW COLLEGE**

Board of Management

Meeting of the Students, Staffing & Equalities Committee

MINUTE OF 3rd MEETING HELD ON WEDNESDAY 16 JANUARY 2019 AT 1700 HRS (SSEC3)

| Present | |
|-------------------------------|----------------------|
| Alisdair Barron (AB) Convener | Paul Little (PL) |
| George Galloway (GG) | Graham Mitchell (GM) |
| Milea Leone (ML) | Alex Robertson (AR) |
| In attendance | |
| Joanna Campbell (JC) | Stuart Thompson (ST) |
| Douglas Dickson (DD) | Joe Wilson (JW) |
| Keith Ross (KR) | Ann Butcher (Minute) |
| Apologies for absence | |
| George McVerry (GMcV) | |

| Item SSEC3-1 | Apologies for Absence | |
|----------------|--|------------------------|
| Paper No: | Lead: Convener | Action requested: Note |
| Decision/Noted | Apologies were received from GMcV. DE was not in attendance. | |

| Item SSEC3-2 | Declarations of Interest | |
|----------------|---|------------------------|
| Paper No: | Lead: Convener | Action requested: Note |
| Decision/Noted | There were no declarations of interest. | |

| Item SSEC3-3 | Identification of Items to be Discussed Privately | |
|----------------|---|------------------------|
| Paper No: | Lead: Convener | Action requested: Note |
| Decision/Noted | None notified. | |

| Item SSEC3-4 | Minute of the Students, Staffing & Equalities held on 24 October 2018 | |
|-----------------------|---|---------------------------|
| Paper No: SSEC3-A | Lead: Convener | Action requested: Approve |
| Decision/Noted | Subject to one minor amendment, the minute was approved. | |

| Item SSEC3-5 | Committee Terms of Reference | |
|--------------------------------|---|---------------------------|
| Paper No: SSEC3-B | Lead: P Clark | Action requested: Approve |
| Discussion/ Matters Arising | The Committee reviewed their current Terms of Reference. No amendments were proposed. | |

Decision/Noted • That the current Terms of Reference be endorsed.

| Item SSEC3-6 | Stratogic Rick Roview | |
|--------------------------------|---|---|
| Paper No: SSEC3-C | Strategic Risk Review Lead: P Clark | Action requested: Approve |
| Discussion/ Matters Arising | The scoring of risks which most closely relate to the Committee's ren reviewed, i.e. Risks 1, 9, 14 and 21. | |
| | agreed that the College would re | ustrial Action. Members noted that SMT had emain open on the EIS day of strike action carefully managed. The current Risk Score |
| | The overall impact of the day of strike was discussed. 71% of teaching state took part with a small number participating in picket lines. | |
| | management roles in the new lea | Duty of Care to Students. Academic adership structure now have explicit duties s. The Current Risk Score 5 (GREEN) was |
| Decision/Noted | To endorse the proposed R Risk Scores. | tisk Management Action Plans including |

| Item SSEC3-7 | Libraries and Learning Technol | ologies Update |
|--------------------------------|---|---------------------------|
| Paper No: SSEC3-D | Lead: J Campbell/J Wilson | Action requested: Discuss |
| Discussion/ Matters Arising | JW submitted an update report on the ongoing activity and recent achievements of the Libraries and Learning Technology teams. The following matters were particularly highlighted: | |
| | • The Moodle component of MyCity (in partnership with the IT team) has now been upgraded. This has improved the overall reliability of the system. The analytics element has been removed, and an alternative metrics system is being investigated with the IT team. AR welcomed the upgrade however students have advised that the new system is not easily accessible – i.e. portability has decreased. JW will discuss this matter further with the Students' Association. A solution is expected within weeks. | |
| | A range of Google Education workshops has been made available t all staff. Approximately £150k of external funding has been won for a range of programmes including the delivery of skills sessions around digital learning for the National Manufacturing Institute of Scotland. The Library opening hours have been extended in consultation with students, and the range of digital resources available have been increased. | |
| | • A range of library subject digital guides has been created covering topics such as copyright, study skills and referencing. | |
| Decision/Noted | To note the update report. | |

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| Item SSEC3-8 | ED&I Current Priorities Upda | ite |
|--------------------------------|--|--|
| Paper No: Verbal | Lead: P Clark | Action requested: Discuss |
| Discussion/ Matters Arising | within Learner Support. A repl and will commence during Feb | commenced a new position within the College acement EDI Manager has been appointed ruary. The Convener and members appointment and recognised his expertise, to EDI. |
| | PC provided a verbal update re | eport. |
| | mainstreaming the Public Sect conducted until mid-February. provision of relevant staff equa information component expect | ne the progress the College has made in or Equality Duty (PSED) is currently being HR is supporting the process through the lity data with completion of the equality ed to be complete by the end of February. red by 30 04 19. This will enable the College |
| | | t which provides the progress made to 2017-2021 will also be completed by 30 04 19 |
| | • | s the publication of pay gap information on ng staff between men and women's average |
| | | ed through dedicated online surveys for staff, ders in February. Twelve managers will also s with assessors during March. |
| | The 8 th Embracing Diversity Co | tition 2019 and Regional Event Empetition 2019 will be launched at the end c Competition taking place during June 2019. |
| | The College participated in the employers which measures pro | ce Equality Index 2019 Performance annual Stonewall WEI benchmarking tool fo ogress on LGBT inclusion in the workplace. highest performance to date securing a place loyers 2019 list. |
| Decision/Noted | • To note the progress in de priorities. | elivering the Statutory Reports and ED&I |

| Item SSEC3-9 | Audited Student Funding Support 2017-18 and 2018-19 Update | |
|-----------------|---|------------------------|
| Paper No: | Lead: G Plunkett | Action requested: Note |
| SSEC3-E | (Presented by J Campbell) | |
| Discussion/ | JC provided the Committee with an overview of the audited student support | |
| Matters Arising | funds expenditure for 2017-18. | |

| | The breakdown of student support funding streams totalling £9.9m was noted. Members also noted that in general funding provided to FE students is less than half of funding provided for HE students. To help redress this balance, the College has removed stringent financial penalties related to absence for FE students which were compounding financial problems. |
|----------------|---|
| | The College has also sourced additional support from the John Mather Trust totalling £8k for bursaries for Deck and Engineer Officer Trainee Programmes. |
| | The Summary of Recommendations following the Independent Review of Student Financial Support in Scotland was also noted. Members were informed that the NUS and other support groups currently oppose the recommendations, particularly in relation to the recommendation to offer student loans to FE students. There has been little movement to date. |
| | Possible SFC reallocation of student support funding for 2018-19 has not yet been advised, however the College can utilise any additional funding for a number of projects. |
| | The Student Recruitment and Student Funding functions have now been merged within the new reorganisation. JC confirmed that this change will provide an improved service to students with no negative impact on staffing. |
| Decision/Noted | To note the report. |

| Item SSEC3-10 | Admissions 2018-19 (Full Time January Start Programmes) | |
|--------------------------------|--|------------------------|
| Paper No: | Lead: G Plunkett | Action requested: Note |
| SSEC3-F | (Presented by J Campbell) | |
| Discussion/ Matters Arising | The high level summary of student recruitment activity in January 2019 was | |
| Decision/Noted | To note the report. | |

| Item SSEC3-11 | Organisational Development | Update | |
|--------------------------------|---|--|--|
| Paper No: SSEC3-G | Lead: D Dickson | Action requested: Note | |
| Discussion/ Matters Arising | DD provided an overview of the Organisational Development (OD) activity for 2018-19. The following objectives, which were achieved, were particularly noted: | | |
| | was launched in October Revision of the Personal I now been piloted and will Development of agenda a working group has been f priorities to build an enga Provision of a training pro reorganisation. Feedback | Development and Review Scheme. This has be launched during January 2019. Ind approach to deepen staff engagement. A formed, with the group identifying future | |
| | Δ | | |

Decision/Noted To note the report.

| Item SSEC3-12 | Students' Association (SA) Update | | | |
|--------------------------------|---|------------------------|--|--|
| Paper No: SSEC2-L | Lead: M Leone/A Robertson | Action requested: Note | | |
| Discussion/ Matters Arising | The SA update at January 2019 was submitted. ML and AR specifically reported on the following matters: | | | |
| | The SA 'Raise It' charity introduced the 'Sock It' initiative where 140 socks, filled with essential items for those affected by homelessness, were donated for the Lodging House Mission. The launch of the new SA website has been slightly delayed and is expected to launch at the end of January. The SA Presidential and Executive team undertook a development day today (16 01 19) at the Scottish Parliament. The team met with Sandra White MSP and attended the Ministerial Statement on Brexit. PL particularly commended the SA on their successful Healthy Body and Mind initiative which now demonstrates clear benefits to students. | | | |
| Decision/Noted | To note the update report. | | | |

| Item SSEC3-13 | National Bargaining Update | | |
|--------------------------------|--|------------------------|--|
| Paper No: SSEC3-I | Lead: P Little | Action requested: Note | |
| Discussion/ Matters Arising | PL further reported on the EIS/FELA strike action undertaken today (16 01 19). A further programme of industrial action has also been advised during February and March. Discussions with EIS/FELA will continue on 24 01 19. The sole focus of discussions with support staff are currently on the implementation of job evaluation. PL welcomed Board members attendance at the next meeting of the Employers' Association in May. | | |
| | | | |
| | | | |
| Decision/Noted | To note the update report. | | |

| Item SSEC3-14 | Staff HR Metrics Quarterly Report | | |
|--------------------------------|---|---|--|
| Paper No: SSEC3-J | Lead: K Ross | Action requested: Note | |
| Discussion/ Matters Arising | KR presented the HR metrics report which covered the period 1 July 2018 – 8 January 2019. The report covers a period of transition with the establishment of the new reorganizational structure. As such, the report could not fully reflect the new structure nor reporting relationships. | | |
| | a reduction from the previous re additional data providing 'reason noted some concern with regard | kness absence rate (including leavers) was noted as 4.97%. This is tion from the previous report which was 5.4%. RK highlighted that hal data providing 'reasons for absence' has been provided. AB ome concern with regard to absence issues based on stress, anxiety intal health particularly across 3 Faculties. PL reminded of the | |

changes made within the reorganisation and considered that once this was
completely in place, revised figures would be provided.The reasons for absence will also be more accurately recorded. It was also
suggested that the information could also be provided on the dashboard,
and that a benchmarking exercise be undertaken with the other Glasgow
Colleges and the overall College sector.Decision/NotedTo note the report.

| Item SSEC3-15 | Disclosability of Papers | |
|----------------|--|---|
| Paper No: | Lead: | Action requested: Agree |
| Decision/Noted | It was agreed that the disclosal respective cover sheets be retained as the second sec | bility status of papers as described on ained. |

| Item SSEC3-16 | Any Other Notified Business | | |
|---------------------|--|------------------------|--|
| Paper No: Verbal | Lead: Convener | Action requested: Note | |
| Decision/Noted | Regional Board – Mental Health Initiative AB informed members of a potential Mental Health Seminar for Board members which may be organised later this year, funded through the Regional Board. The overall programme is still at the development stage. | | |

| Item SSEC3-17 | Date of Next Meeting | |
|----------------|----------------------|------------------------|
| Paper No: | Lead: Convener | Action requested: Note |
| Decision/Noted | Wednesday 6 May 2019 | |

The meeting closed at 1850 hours.

ANNEX TO THE MINUTE

ACTION POINTS ARISING FROM THE MEETING

| ltem | Description | Owner | Target Date |
|------|-------------|-------|-------------|
| | None | | |

ACTION POINTS ARISING FROM PREVIOUS MEETINGS

| Item | Description | Owner | Target Date |
|----------|---|----------|-------------|
| SSEC2-6 | Committee Annual Report 2017-18 : Amend as agreed. | PC | ASAP |
| SSEC2-9 | People & Culture Strategy – Outturns Report 2017-18: Set month timeline for completion within 2020 and provide regular update reportage. | ST/PC | Ongoing |
| SSEC2-11 | Admissions Update & Review – August Intake: Progress integrated mobile app. | SL/ST/GP | Ongoing |
| SSEC2-12 | Staff Sick Absence Report : Put appropriate initiatives in place to reduce current absence levels and provide update reports. | ST | Ongoing |
| SSEC2-15 | SA Update: Progress implementation of improved timetabling spread and flexible lunch breaks. | SL/ST | Block 2/3 |
| SSEC3-5 | CitySA Annual Report 2017-18: Circulate link to the SPA to members. | GP/MC | ASAP |
| SSEC3-5 | CitySA Annual Report 2017-18: Consider Public Relations Strategy and Media Campaign. | GP/MC | ASAP |
| SSEC3-8 | Strategic Risk Review: Consider additional 'Mental Health' risk. | PC | ASAP |
| SSEC2-7 | Organisational Development Update: Provide information on uptake of CPD at a future meeting. | DD | Ongoing |