

## Board of Management Audit & Assurance Committee

The 4<sup>th</sup> meeting (Session 2025-26) of the Audit and Assurance Committee will be held at 1500 hrs on 26 May 2026, via Teams.

| Agenda    |                                                                        | PAPER  | LEAD     |
|-----------|------------------------------------------------------------------------|--------|----------|
| <b>1.</b> | <b>Opening Items of Business</b>                                       |        |          |
| 1.1       | Apologies for Absence                                                  |        | Convener |
| 1.2       | Declarations of Interest                                               |        | Convener |
| 1.3       | Items to be Discussed Privately with Auditors                          |        | Convener |
| <b>2.</b> | <b>For Decision</b>                                                    |        |          |
| 2.1       | Minute of the Audit & Assurance Committee Meeting held on 3 March 2026 | AAC4-A | Convener |
| 2.2       | Committee Schedule of Business 2026-27                                 | AAC4-B | MW       |
| 2.3       | Risk Management Policy                                                 | AAC4-C | MW       |
| 2.4       | Review of Assurance Framework                                          | AAC4-D | MW       |
| <b>3.</b> | <b>For Discussion</b>                                                  |        |          |
| 3.1       | Governance/Compliance                                                  |        |          |
|           | 3.1.1 Review of Committee Terms of Reference                           | AAC4-E | MW       |
|           | 3.1.2 Data Protection Officer Quarterly Report                         | AAC4-F | MO/RG    |
| 3.2       | Risk Assurance                                                         |        |          |
|           | 3.2.1 Deep Dive - Gillies Report: Lessons Learnt Report                | AAC4-G | MW       |
| 3.3       | Internal Audit:                                                        |        |          |
|           | 3.3.1 Internal Audit Report: Budget Control (Inc. Scenario Planning)   | AAC4-H | DA/SI    |
|           | 3.3.2 Internal Audit Report: Staff Recruitment & Retention             | AAC4-I | DA/SI    |
|           | 3.3.3 Internal Audit Progress Report                                   | AAC4-J | DA/SI    |
| 3.4       | External Audit Annual Plan 2025-26                                     | AAC4-K | ML/MM    |
| 3.5       | Audit and Action Overview Quarterly Report                             | AAC4-L | KA       |
| 3.6       | Committee-Level Key Performance Indicators                             | AAC4-M | MW       |
| 3.7       | Strategic Risk Review                                                  | AAC4-N | MW       |
| <b>4.</b> | <b>For Noting</b>                                                      |        |          |
| 4.1       | Annual External Compliance Report                                      | AAC4-O | JG       |
| 4.2       | Review of Policy and Procedure Register                                | AAC4-P | JG       |
| 4.3       | Incident Management and Business Continuity Progress Report            | AAC4-Q | MW       |
| 4.4       | Audit & Assurance Committee Self-Evaluation Report 2025-26 Update      | Verbal | MW       |
| <b>5.</b> | <b>Closing Items of Business</b>                                       |        |          |
| 5.1       | Horizon Scanning Update                                                | Verbal | All      |
| 5.2       | Any Other Notified Business                                            | Verbal | Convener |
| 5.3       | Review of Meeting                                                      | Verbal | Convener |
| 5.4       | Disclosability of Papers                                               | Verbal | MW       |

5.5 Date of Next Meeting – TBC

Verbal

Convener

## CITY OF GLASGOW COLLEGE

### **Audit and Assurance Committee of the Board of Management**

#### **REMIT**

1. Review the processes for ensuring the effectiveness of the financial, and other internal control and governance systems of the College and College Group.
2. Advise the Board on the criteria for the selection and appointment of the internal auditor, and to select and recommend the appointment of the provider of an internal audit service.
3. Review the scope and effectiveness of internal audit's work including planning and operation of the work and the internal audit annual report, and to hold an annual closed meeting.
4. Ensure that the College has systems and procedures to promote economy, efficiency and effectiveness, including where appropriate the identification of specific value-for-money studies.
5. Advise the Board of the process for the appointment of the external auditor, who is currently appointed by the Auditor General for Scotland, for his/her remuneration.
6. Agree the scope of the external auditor's work and determine any non-audit services to be provided.
7. Consider the College's annual financial statements after review by the Finance Committee and prior to submission to the Board focusing in particular on any changes in accounting policy, major judgemental areas, significant audit adjustments, the going concern assumption and compliance with accounting standards and the Scottish Funding Council's Financial Memorandum.
8. Review the external auditor's Management Letter and management's response, and have direct access to the external auditor, including an annual closed meeting.
9. Review relevant reports from the Scottish Government, Auditor General for Scotland, Scottish Funding Council and other organisations.
10. Monitor the performance and effectiveness of external and internal audits.
11. Monitor and review the College's Strategic Risk Register and Management Action Plans as appropriate to ensure that the College's approach to risk management is appropriate and adequate.
12. Maintain oversight of whistleblowing, anti-fraud, anti-money-laundering, and anti-bribery policies.
13. Maintain oversight of the management of Data Protection (including GDPR).
14. Ensure that all significant losses, including those in excess of the delegated limits set out in the Financial Memorandum, have been properly investigated, and that the internal and external auditors and the Scottish Funding Council have been fully informed of all such losses.
15. Ensure the committee operates in compliance with the terms of the Scottish Public Finance Manual and the Glasgow Colleges' Regional Board Financial Memorandum.
16. Advise the Board and Accountable Officer on the strategic processes for risk, control and governance and the governance statement; the adequacy of management response to issues identified by audit activity; the effectiveness of the internal control environment; and assurances relating to the corporate governance requirements for the organisation.
17. Review an Assurance Framework for the College, following Scottish Government and HM Treasury guidance.
18. Report annually to the full Board of Management.
19. Undertake a self-evaluation exercise annually to ensure that the Committee complies with best practice in relation to governance and that the internal and external audit service is satisfactory.
20. Recommend to the Board of Management any matters of significance that fall within the Committee's remit.