Board of Management

Meeting to be held on Wednesday 23 September 2026 at 1600 hours at City Campus, Level 4, Room C.04.044.

Agenda Items			Action Required*	Paper Ref.	Lead Officer
1.	**Opening Items of Business (5mins)**				
1.1	Apologies for Absence				Chair
1.2	Declarations of Interest				Chair
2.	**Board Decisions and Governance (25mins)**				
2.1	Minutes of the Previous Meeting and Matters Arising		A	BoM1-A	Chair
2.2	Board and Committee Membership		A	BoM1-B	MW
2.3	Governance Framework Review		A	BoM1-C	MW
2.4	Appointment of College Chancellor		A	BoM1-D	Chair
3.	**Board Effectiveness and Strategic Leadership (45mins)**				
3.1	Strategic Leadership and Future Direction		D	BoM1-E	Chair
	3.1.1	2025/26 Board Self-Evaluation Report	A	BoM1-F	MW
	3.1.2	2025/26 Board Development Plan - Year End Review	A	BoM1-G	MW
	3.1.3	2026/27 Board Development Plan - Proposal	A	BoM1-H	MW
3.2	Performance Measures Proposal		D	BoM1-I	Chair
4.	**Strategic Performance and Outlook (40mins)**				
4.1	Chair's Report		D	BoM1-J	Chair
4.2	Students' Association Report		D	BoM1-K	RB/EB
4.3	Principal's Report		D	BoM1-L	PL
4.4	Review of the Strategic Risk Register		A	BoM1-M	MW
5.	**Governance & Assurance (25mins)**				
5.1	Assurance from Board Committees**				
	5.1.1	Conveners' Committee Minutes 31.08.26	I	BoM1-N	CS
	5.1.2	Audit & Assurance Committee Minutes 09.09.26	I	BoM1-O	AP
	5.1.3	Finance Committee Minutes 16.09.26	I	BoM1-P	LH
5.2	Governance Report		I	BoM1-Q	MW
5.3	Committee Annual Reports 2025-26 (Part 1 of 2)		I	BoM1-R	MW
6.	**Closing Items of Business (10mins)**				
6.1	Any Other Notified Business***				
6.2	Review of Meeting				All

6.3	Disclosability of Papers			MW
6.4	Date of Next Meeting - Wednesday 9 December 2026			

Items marked **A require approval, **D** are for discussion and **I** are for information. Information items will not normally be discussed unless a Board member wishes to raise a specific matter.*

***Committee minutes are submitted to the Board for information and will not normally be discussed. Conveners may draw any significant matters to the Board's attention with the permission of the Chair.*

****Any Other Notified Business must be agreed with the Chair in advance of the meeting.*