

Board of Management Development Committee

The 2nd meeting of the Development Committee (Session 2025-26) will be held at 1500 hours on Thursday 5 February 2026 on Riverside Campus, Riverside Boardroom 7th Floor.

Agenda

		Paper	Lead
Opening Items			
1.	Apologies for Absence		Convener
2.	Declarations of Interest		Convener
3. For Approval			
3.1	Minute of the Development Committee meeting held on 23 October 2025	DC2-A	Convener
3.2	RIC Business Case Development Update	DC2-B	RG
4. For Discussion			
4.1	Commercial & International Performance Report	<i>(Standing Item)</i> DC2-C	JM
4.2	Estates Masterplan Progress Report	<i>(Standing Item)</i> DC2-D	AD
4.3	CGI Ltd Update Report	<i>(Standing Item)</i> DC2-E	CG
4.4	Review of Corporate Development Strategy 2021-2030	DC2-F	CG
4.5	Strategic Risk Review	DC2-G	MW
5. For Noting			
5.1	Japan – Strategic Direction and Next Phase Engagement	DC2-H	CG
5.2	Contractual Handback Arrangement for NPD	DC2-I	JFG/LP
5.3	Surplus Funding Arrangements for NPD	DC2-J	JFG/LP
5.4	Contractual Lifecycle Arrangements with NPD	DC2-K	JFG/LP
Closing Items			
6.	Any Other Notified Business		Convener
7.	Review of Meeting		
8.	Disclosability of Papers		MW
9.	Date of Next Meeting – Thursday 7 May 2026		

CITY OF GLASGOW COLLEGE
Development Committee of the Board of Management

REMIT

1. Review of the College's commercial and international activities ensuring alignment with the College's Strategic Plan.
2. Review reports on the College's commercial and international activities, to consider, assess, and manage associated risks, and new opportunities, and to oversee the implementation of new business, international and commercial activities.
3. Consider significant investment and development opportunities, and the anticipated benefits and risks to the College, and advise the Board of Management accordingly.
4. Monitor, review and report on the College company, City of Glasgow International.
5. Provide strategic oversight of College innovation and research-related matters, referring to the Learning, Teaching & Student Experience Committee as appropriate.
6. Receive reports on and consider the implications of relevant sectoral and non-sectoral, regional and national policy changes and developments, actively engaging to ensure that the College's strategic direction is informed, up-to-date, proactive and responsive to external priorities.
7. Monitor the College's activities and the external environment it operates in and assess the implications for its brand and reputation.
8. Review new campus and property development proposals and plans and ensure they are aligned with the College's strategy, long-term vision and sustainability goals.¹
9. Provide coordination in respect of development-related policies and decisions of relevance to more than one Committee of the Board or policies and decisions of particular significance, if deemed appropriate by the Board of Management, and instigate review and consideration of policy change.
10. Oversee the development and implementation of significant policy or strategic changes, if so requested by the Board of Management, and thereafter report to the Board of Management on such matters.
11. Review the Strategic Risk Register and Management Action Plans for those risks that are directly related to the Committee's remit and recommend any changes to the Board of Management for final approval.
12. Recommend to the Board of Management any matters of significance that fall within the Committee's remit.

¹ The Committee's remit will include oversight of the proposals and plans for new developments to the College's campuses and property. Matters concerning the College's existing, business-as-usual estates, facilities and IT infrastructure and functions will be considered by the People & Culture Committee.