

D O'Herlihy left the meeting.

Item DC1-4.1	Commercial & International Performance Report
Paper No: DC1-C	Lead: D Thomson Action requested: Discuss
Decision	<p>The Committee NOTED a Commercial and International Performance Report which focused specifically on student recruitment and international project activity.</p> <p>The Committee NOTED that the overall shortfall had reduced from 13% to 8% since its last meeting. The Head of Business & International advised the Committee that current performance was 7% higher than at the same point last year, despite the withdrawal of some government funding.</p> <p>The Committee NOTED an update on various strategic developments including sustained growth across several international markets.</p> <p>The Committee welcomed the clarity of the information provided within the Report and DISCUSSED the positive performance achieved across Commercial & International.</p> <p>The Committee DISCUSSED the potential to include clear profit margin insights, at faculty level, within reporting - to guide future investment and/or withdrawal. The Vice Principal Corporate Development & Innovation advised the Committee that all commercial courses now had student recruitment plans, which were supported by a cost sheet tracking goods, services, and profit margins.</p> <p>None.</p>

D Thomson left the meeting.

Item DC1-4.2	Estates Masterplan Progress Report
Paper No: DC1-D	Lead: A Dickson Action requested: Discuss
	<p>The Committee NOTED an Estates Masterplan Progress Report, which included an overview of options for the Charles Oakley Building and the adjacent site.</p> <p>The Committee DISCUSSED correspondence with Glasgow City Council regarding rates relief and AGREED that the Principal should engage directly with Council colleagues, at an executive level, to progress matters in a timely manner.</p> <p>The Committee DISCUSSED feasibility work undertaken by HubScape Scotland, at no cost to the College, to assess options for the Charles Oakley Building. The Convenor advised the Committee that although positive progress had been made around the Estates Masterplan, there were multiple risks associated with continued delays.</p> <p>The Committee AGREED that the College should engage with an external consultancy (- with appropriate estates expertise) before progress to the next stage of the Estates Masterplan.</p>

Item DC1-4.5	Strategic Risk Review	
Paper No: DC1-G	Lead: K Acheson	Action requested: Discuss
	<p>The Committee NOTED a Strategic Risk Review Report which outlined five strategic risks associated with the Committee. The Compliance Auditor advised the Committee that there were no changes to risk scores over the Q1 or Q2 periods.</p> <p>The Committee DISCUSSED potential enhancements to the strategic risk review process, including the capturing of emerging risk and incorporating infographics and watch briefs. The Committee NOTED that the Associate Director of Governance & Risk would lead on the strategic risk register from Q3 onwards and would work with Board members to develop the presentation of committee-level documentation.</p> <p>The Committee DISCUSSED the potential benefits of mapping risks to initiatives within the remit of the Development Committee. The Committee AGREED that work should be undertaken to map each initiative to identify purpose, resources, and dependencies.</p>	
Decision	Map out each initiative to define its purpose, resources, and dependencies.	
Item DC1-5	Any Other Notified Business	
Paper No:	Lead: Convener	Action requested: Note
	None.	
Item DC1-6	Review of Meeting	
Paper No:	Lead: Convener	Action requested: Note
	The Committee NOTED that business had been dealt with in a focused and timely manner. The Convener reminded Committee Members of their oversight role and the need to ensure that meetings remain strategic in nature.	
Item DC1-7	Disclosability of Papers	
Paper No:	Lead: M Walker	Action requested: Note
	The Committee NOTED that the disclosability status of all papers would remain unchanged.	
Item DC1-8	Date of Next Meeting	
Paper No:	Lead: Convener	Action requested: Note
	The next meeting of the Development Committee would be held on Thursday 5 February 2026.	

The meeting closed at 17:00

ACTIONS FROM MEETING

Item	Description	Owner	Progress
DC1-2.1	Next meeting of the Committee to be held at Riverside Campus.	ADGR	Complete
DC1-3.3	Development Committee to review updated business cases on 5 February 2025	RG	Complete. Item of agenda.
DC1-4.3	Updates on CGI progress to be provided to the Committee.	CG	Complete. Item on agenda.
DC1-4.5	Strategic Risk Map out each initiative to define its purpose, resources, and dependencies.	CG / ADGR	In-progress. Risk mapping to taken forward by PMO.