Conveners' Committee

Date of Meeting	27 April 2026
Paper No.	N/A
Agenda Item	N/A
Subject of Paper	Strategic Risk Review
FOISA Status	Disclosable
Primary Contact	Marcus Walker Associate Director of Governance and Risk
Date of production	20 April 2025
Action	For Discussion

1. Recommendations

1.1. To discuss the Risk Management Action Plan (MAP) reported to the Committee, agreeing to recommend any changes to the Board of Management for final approval.

2. Consultation

2.1. All strategic risk owners were consulted during the latest quarterly review.

3. Key Insights

3.1. Risk management is a key component of the College's internal control and governance arrangements and, as such, is an important responsibility of the Board of Management, the Executive Leadership Team (ELT) and the Senior Management Team (SMT). Final approval of the Strategic Risk register is reserved to the Board and the Audit & Assurance Committee has oversight over the College's risk management approach.

3.2. ELT and SMT members are invited to review the risks they own on a quarterly basis. This is to ensure that the College, our Board and its committees, remain aware of any changes in the risk environment and that our risk management plans remain up-to-date and effective. Committees review the risks that are within their remit and recommend any changes to the Board for final approval.

3.3. The MAP related to SR5 *'Failure to realise planned benefits of Regionalisation'* is enclosed for the Committee's consideration. There is no proposed change to the risk scoring for SR5 in Quarter 4 2025/26.

4. Impact and Implications

4.1. The effective management, control and mitigation of risks are essential to the College's institutional and financial sustainability, compliance, reputation and future growth.

Appendix 1: Risk Management Action Plan (SR5)

						Net Score				Gross Score			Changes		
ID	Risk Title	Owner	Risk/Treatment Description	Developments/Commentary	Appetite	Impact	Prob.	Score	Target	Impact	Prob.	Score	Trend	Updated	History
SR5	Failure to realise planned benefits of Regionalisation	Pr DPr	There is a risk that the College may fail to realise the planned benefits of Regionalisation, leading to a negative impact on our position within the Regionalisation Agenda. There is a further risk that the College fails to manage changes to governance arising from regionalisation to the benefit of the College and our stakeholders. To treat this risk, the College will maintain effective dialogue with the SFC, Scottish Government and other colleges. Additionally, the involvement of college senior staff in regional strategic groups will be ensured to actively participate in decision-making processes, enabling the College to adapt and align with the regional agenda effectively.	Apr '26: Dialogue continues to being maintained with the Scottish Funding Council, the Scottish Government, and Glasgow Colleges Leadership Group (which meet bi-monthly), ensuring the College remains fully engaged in regional developments and aligned with emerging expectations. The Chair, the Principal, and senior staff are actively involved in regional strategic groups, contributing to decision-making processes and helping to shape the evolving regional model. This engagement supports the College's ability to influence, adapt to, and benefit from the Regionalisation Agenda, while safeguarding the interests of the College and its stakeholders. Jan '26: GCLG remit approved and circualted to the Board. Proposal for GCLG agendas and minutes to be made available to relevant Regional Boards.	Open	3	2	6	3	5	4	20	↔	Apr '26	Aug '25: Score decreased from 9 to 6. Aug '23: Edited for transfer to new MAP.